



Candy L. Saga

Vancouver

604.691.7459

candy.saga@mcmillan.ca

education and year of call

- Called to the British Columbia bar - 2003
- Called to the Ontario bar - 1986
- University of Toronto, M.A. (English Literature) - 1990
- University of Toronto, LL.B. - 1984
- University of Toronto, B.A. (Major in English Literature, Minor in Political Science) - 1979

practice areas

public-private partnerships

project finance

mergers and acquisitions

secured lending and syndicated
finance

government procurement

industries

public-private partnerships

infrastructure

alternative financing and procurement

energy

profile

Candy Saga is a senior business lawyer with deep expertise in all aspects of public private partnerships, infrastructure transactions and project finance. At McMillan, Candy has advised clients in connection with numerous infrastructure projects, including acting as lead counsel to the successful consortia reaching financial close on the CRD Residuals Treatment Facility Project, the North Commuter Parkway and Traffic Bridge Project, the Saskatoon Civic Operations Center and Emily Carr University of Art + Design Project. Candy acted as consortium counsel in connection with bids for the Massey Tunnel Replacement Project, the Stoney CNG Project, the Saskatchewan Schools Project and the Milton Hospital Project.

Candy has also represented lenders on several bids including the Highway 407 East Phase II and Highway 427 projects. Prior to joining McMillan in 2014, Candy was senior North American counsel for Bilfinger Project Investments.

In addition to her project finance and P3 structuring skills, Candy brings a strong background of experience in mergers & acquisitions, public and private financings, and structured finance. In 2017, Candy led a team representing BBGI in its investment in a new infrastructure fund launched by SNC-Lavalin. Candy was a lead member of the legal team representing Bilfinger in sales of over 30 infrastructure assets globally.

directorships and professional associations

- Member of the Steering Committee, Canadian Infrastructure Law Forum, 2014
- Member of the Steering Committee, North American Infrastructure Law Forum, 2011 and 2013

representative matters

- Lead counsel representing the successful consortium in bidding and reaching financial close on the CRD Residuals Treatment Facility P3 project in the Capital Regional District, British Columbia
- Lead counsel representing BBGI in its investment in an infrastructure fund established by SNC-Lavalin
- Lead counsel representing the successful consortium in bidding and reaching financial close on the North Commuter Parkway and Traffic Bridge P3 project in Saskatoon, Saskatchewan
- Lead counsel representing the the successful consortium in bidding and reaching financial close on the Emily Carr University of Art + Design project in Vancouver, British Columbia
- Lead counsel representing the the successful consortium in bidding and reaching financial close on the Saskatoon Civic Operations Center project in Vancouver, British Columbia
- Lead counsel for Bilfinger Project Investments in the US\$789- million Ohio River Bridges – East End Crossing (Indiana) project, taking the project through all stages from qualification to financial close
- Lead counsel for Bilfinger Project Investments in the \$460-million Women's College Hospital project, taking the project through all stages from qualification to financial close. The project has won awards for its innovative financing structure
- Lead member of the legal team representing Bilfinger Project Investments in the sale of 19 project investments for GBP200 million to a London-listed fund
- Lead counsel for Babcock & Brown in the \$430-million Alberta Schools I project, taking the project through all stages from qualification to financial close. The project has won several awards for innovation

awards and rankings

- Recognized by Chambers Global (2020) as a leading lawyer in the area of Projects: PPP & Infrastructure
- Recognized by *Chambers Canada (2020)* as a leading lawyer in the area of Projects: PPP & Infrastructure
- Recognized by *Chambers Global 2019* as a leading lawyer in the area of Projects: PPP & Infrastructure
- Recognized by *Chambers Canada 2019* as a leader in Projects: PPP & Infrastructure
- Recognized in *Chambers Global 2018* as a leading lawyer in the area of Projects: PPP & Infrastructure

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- Recognized in *Chambers Canada* 2018 as a leading lawyer in the area of Projects: PPP & Infrastructure
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- Recognized in *Chambers Canada* 2017 as a leading lawyer in the area of Projects: PPP & Infrastructure

teaching engagements

- Adjunct Professor, University of Toronto, GPLLM Program, co-teaching a course on the Law and Policy of Public Private Partnerships, 2014-2018

publications

May 2019

Public-Private Partnerships in Canada: Law Policy and Value for Money

Contributing Author, Book, published by LexisNexis

June 2018

Inconvenient Termination: The Financial Impact of Terminating Public-Private Partnership ("P3") Projects
Financial Services Bulletin